He Pou a Rangi Climate Change Commission Board meeting minutes (meeting 70)
Wednesday 22 April and Thursday 23 April 2026

A meeting of the Climate Change Commission Board was held at the office of the Climate Change Commission, Level 21, Aon Centre, 1 Willis Street, Wellington with attendees also joining via Teleconference Facility. The meeting started on Wednesday 22 April 2026 at 9.30am and adjourned at 5.22pm. The meeting reconvened on Thursday 23 April 2026 at 9.29am and concluded at 2.02pm.

Climate Change Commission Board members in attendance:
Rt Hon Dame Patsy Reddy – Board Chair
Lisa Tumahai – Deputy Chair
Dr Judy Lawrence
Dr Andy Reisinger
Dr Tanira Kingi
Devon McLean
Felicity Underhill
Distinguished Professor Steven Ratuva

Climate Change Commission staff in attendance:
Alexandra Aimer-Seton – Manager, Built Environment and Energy Transition
Anne Jonathan – Executive Assistant
Astrid Nunns – General Manager, Corporate Accountability and Operations
Belinda Storey – Principal Analyst, Evidence and Advice
Celia Karl – Principal Advisor, Māori Economy
Charlotte Delahunty – Programme Manager
Christopher Holland – Principal Analyst, Evidence and Advice
Fran Lovell – Manager, Strategic Operations
Gemma Lawson – Senior Board Coordinator and Minute Taker
Gillian Thornton – Manager, Analytics and Economics
Grant Blackwell – Chief Science Advisor
Hans Landon-Lane – Principal Advisor Channels and Information Systems, Strategic Operations
James Muwunganirwa – Manager, Primary Industries and Environment
Jo Hendy – Chief Executive
Julia Fink – Chief Financial Officer
Karen Lavin - General Manager, Evidence and Advice
Leah Chamberlin-Gunn - Principal Advisor, Strategic Communications
Marcus Stickley – Manager, Impact
Martin Dutton – Manager, Reports – Deliver
Meriana Johnsen – Senior Advisor, Impact
Rob Aloe – Project Coordinator
Rob Carr – Project Director

Robin Campbell – General Manager, Delivery
Sophie Carroll – Manager, Government Services and Performance Reporting
Tipene Wilson – Manahautū, Māori

External Guests:
David Nalder – Efficus Ltd
David Downs - New Zealand Story Group

The meeting started at 9.30am on Wednesday 22 April 2026

Patsy Reddy, Lisa Tumahai, Judy Lawrence, Andy Reisinger, Felicity Underhill, Tanira Kingi, Steven Ratuva joined the meeting at 9.30am

Agenda item 1: Board only time

1.1 The Board discussed the operating context of the Commission.
1.2 The Board discussed the agenda for the meeting.
1.3 The Board discussed the Chief Executive's upcoming performance review.
1.4 The Board confirmed that they will undertake job resizing for the Chief Executive, with any changes to be effective from 1 July 2026.
1.5 The Board discussed the allowance paid to members of the Board for chairing committees of the Board, and resolved to increase the allowance, and that it should applied retrospectively to July 2025. [Commission staff subsequently advised that this would need to be confirmed with the Remuneration Authority].

Devon McLean joined the meeting at 10.11am
Jo Hendy joined the meeting at 10.18am

Tanira Kingi opened the meeting with a karakia.

Astrid Nunns, Grant Blackwell, Karen Lavin, Robin Campbell, Tipene Wilson, Sophie Carroll, Charlotte Delahunty, Gemma Lawson and Anne Jonathan joined the meeting at 10.40am.

Agenda item 2: Welcome and introductions

2.1 Apologies

2.1.1 The Board noted that Tanira Kingi and Lisa Tumahai had provided apologies for parts of the meeting and that the details of their attendance would be recorded in the minutes.
2.1.2 The Board noted no other apologies had been received for the meeting.

2.2 Call for additional items

2.2.1 The Board noted no additional items were raised.

2.3 Review of interest management

2.3.1 The Board noted receipt of the *Memo on Commissioner Interests* dated 9 April 2026.
2.3.2 The Board noted that Lisa Tumahai and Tanira Kingi have interests that that hold the condition that they may not be involved in the oversight, preparation, or authorisation of advice on pricing related to domestic units created for the New Zealand's Emissions Trading Scheme (NZ ETS), and as such they do not have oversight of the minutes for noting in Agenda item 2.7. They should not need to be excused from the agenda item.
2.3.3 The Board noted no other interests required management in relation to the meeting agenda.
2.3.4 The Board noted the amendments made to existing interests confirmed since the last meeting.
2.3.5 The Board reviewed the updated table of Board member's interests.
2.3.6 The Board noted that Judy Lawrence's second interest with Research Trust of Victoria University should end on 30 November 2026, and not December 2026.
2.3.7 The Board noted that Tanira Kingi's interest as a director of Landcorp Farming Ltd (Pamu) had concluded.
2.3.8 The Board noted that Lisa Tumahai's interest advising on parts of the Air New Zealand Nature Strategy had also concluded.

Fran Lovell and Marcus Stickley joined the meeting at 10.50am

2.4 Approve draft Board meeting minutes

2.4.1 The Board reviewed and confirmed the minutes from the 25 and 26 February 2026 Board meeting minutes as a true and accurate record of the meeting.

2.5 Letters for noting

2.5.1 The Board noted the Letter of Expectation 2026/27 for the Commission
2.5.2 The Board noted the Letter from the Minister for the Public Service regarding general guidance on rebranding costs, dated 26 March 2026.

2.6 Other matters for noting

2.6.1 The Board noted the provided *Record of Board self-assessment 2025.*

2.7 Minutes for noting

2.7.1 The Board noted the approved draft 16 February 2026 TEAC meeting minutes on the New Zealand Emissions Trading Scheme.

2.8 Actions Register

2.8.1 The Board noted the actions proposed for closure.
2.8.2 The Board noted the ongoing actions.

2.8.3 The Board agreed to the proposed closure of actions, and further agreed to close action 503/2026.

2.9 Board Horizon Report

2.9.1 The Board noted and discussed the Board Meeting Agenda Horizon Report.

Gillian Thornton, Alexandra Aimer-Seton, James Muwunganirwa, Celia Karl and Rob Carr joined the meeting at 10.57am
Belinda Storey joined the meeting at 11.06am

Agenda item 3: Chief Executive's Verbal Update

3.1 The Chief Executive updated the Board on the wider strategic context of the Commission's work and advice.
3.2 The Chief Executive provided the Board with an overview on recent and upcoming work at the Commission.
3.3 The Board discussed the ongoing importance and relevance of the Commission's work.
3.4 The Board noted the Chief Executive's verbal update.

Sophie Carroll, and Alexandra Aimer-Seton left the meeting at 11.27am
Rob Carr and Gillian Thornton left the meeting at 11.36am
The meeting adjourned from 11.36pm until 11.46am
Gillian Thornton and Alexandra Aimer-Seton joined the meeting at 11.52am

Agenda item 4: Strategy session 1: Maximising our impact

4.1 The General Manager, Evidence and Advice, introduced the agenda item.
4.2 The Board discussed the strategy as to where and how the Commission can maximise impact through evidence and analysis.
4.3 The Board discussed possible key areas to enhance the Commission's evidence and analysis programme, and possible principles that could help guide decisions and trade-offs.
4.4 The Board discussed the purpose of and audience for the Commission's evidence and analysis.
4.5 The Board noted a draft Evidence Programme strategy will come to the July Board meeting.
4.6 The Board noted that any remaining comment can be provided to the General Manager, Evidence and Advice.

Tanira Kingi, Marcus Stickley, James Muwunganirwa, Celia Karl, Belinda Storey, Charlotte Delahunty, Gillian Thornton and Alexandra Aimer-Seton left the meeting at 1.00pm
The meeting adjourned at 12.59pm until 1.30pm
Tanira Kingi, Leah Chamberlin-Gunn and Hans Landon-Lane joined the meeting at 1.36pm
Marcus Stickley joined the meeting at 1.42pm

Agenda item 5: Strategy session 2: Engaging to unlock action

5.1 Commission staff introduced the agenda item.

5.2 The Board noted the development of the Commission’s engagement and communications approach over time.
5.3 The Board discussed themes from the recent Perceptions Research results, what they show about the Commission’s approach to engagement, and how these insights could be applied in refreshing the Commission’s Engagement and Communications Strategy.
5.4 The Board discussed the objectives of the strategy.
5.5 The Board noted that refreshed draft objectives for the Engagement and Communications Strategy will come to the July Board meeting.

Rob Carr and Martin Dutton joined the meeting at 2.47pm
Fran Lovell, Marcus Stickley, Leah Chamberlin-Gunn, and Hans Landon-Lane left the meeting at 2.49pm
Tipene Wilson joined the meeting at 2.50pm

Agenda item 6: Update from the Technical Evidence and Assurance Committee

6.1 The Chair of the Technical Evidence and Assurance Committee (TEAC) updated the Board on the two statutory deliverables discussed at the 1 April 2026 meeting,
6.2 The TEAC Chair updated the Board on the direction of the initial assessment findings and areas of focus for forward looking advice for the National Adaptation Plan Progress Assessment 2026, and on the feedback provided by TEAC.
6.3 The TEAC Chair updated the Board on initial findings for the Emissions Reduction Monitoring 2026 report, and on the feedback provided by TEAC.
6.4 The Board noted the update from the TEAC Chair on the 1 April 2026 TEAC meeting.

Tanira Kingi, Tipene Wilson, Astrid Nunns and Rob Carr left the meeting at 2.54pm
The meeting adjourned from 2.55pm until 3.07pm
Marcus Stickley, Chris Holland, Alexandra Aimer-Seton and Rob Aloe joined the meeting at 3.07pm

Agenda item 7: Update on National Climate Change Risk Assessment 2026

7.1 The General Manger, Delivery, introduced the update on the National Climate Change Risk Assessment (NCCRA) 2026.
7.2 Commission staff updated the Board on how Board feedback has been addressed, and on the next steps for the NCCRA 2026 report.
7.3 The Board discussed the release of the NCCRA 2026 report and plans for post-release communications and engagement.
7.4 The Board thanked the project team for the update.

Lisa Tumahai left the meeting at 3.24pm
Martin Dutton, Marcus Stickley, Chris Holland, Alexandra Aimer-Seton and Rob Aloe left the meeting at 3.33pm
Astrid Nunns, Fran Lovell and Hans Landon-Lane joined the meeting at 3.34pm
Robin Campbell left the meeting at 3.41pm

Agenda Item 8: Overview of Commission website redevelopment

8.1 Commission staff updated the Board on the website redevelopment.

8.2 The Board noted the upcoming deployment of the Commission's redeveloped website.
8.3 The Board noted the approach to post-launch continuous improvement and roadmap.

Fran Lovell and Hans Landon-Lane left the meeting at 4.00pm
The meeting adjourned from 4.00pm until 4.05pm
David Downs and Leah Chamberlin-Gunn joined the meeting at 4.05pm
Lisa Tumahai joined the meeting at 4.13pm

Agenda item 9: Meeting with David Downs of New Zealand Story Group

9.1 David Downs was introduced to the Board.
9.2 The Board and David Downs discussed the narratives that surround New Zealand and how these relate to the work of the Commission.

The meeting adjourned for the day at 5.22pm.

The meeting reconvened on Thursday 23 April 2026 at 9.29am
Patsy Reddy, Lisa Tumahai, Judy Lawrence, Andy Reisinger, Devon McLean, Felicity Underhill, Steven Ratuva, Jo Hendy, Astrid Nunns, Julia Fink, Anne Jonathan and Gemma Lawson joined the meeting at 9.29am

Agenda item 10: Update from Risk, Audit, Safety and Health Committee

10.1 The Chair of the Risk, Audit, Safety and Health (RASH) Committee updated the Board on the 21 April 2026 RASH meeting, including that the Committee had met with the auditor, and that the Committee has referred a question on a possible research partnership for the Board's consideration later in this agenda.
10.2 The RASH Chair confirmed that the RASH Committee had endorsed the FY25/26 Financial Forecast as at the end of Q3; the draft Statement of Performance Expectations 2026/25; the draft Statement of Intent 2026-2030, and the Quarter 3 Performance Report.
10.3 The Board noted the verbal update on the 21 April 2026 RASH meeting.
10.4 The Board noted that the FY25/26 Financial Forecast (as at end of Quarter 3), as endorsed by the RASH Committee.
10.5 The Board noted that the Commission remains on track to meet its Statement of Performance Expectation budget with a forecast year-end surplus of $21k.
10.6 The Board approved for the Chief Executive to spend in line with the updated forecast.

Sophie Carroll joined the meeting at 9.42pm

Agenda item 11: 2025/26 Q3 Performance Report - as endorsed by RASH

11.1 Commission staff introduced the Quarterly Performance Report for Q3 2025/26 (Q3 Report) and summarised the feedback received from the RASH committee.
11.2 The Board noted the Q3 Report had been endorsed by the RASH Committee.
11.3 The Board reviewed and provided feedback on the Q3 Report.

11.4 The Board noted that the *Record of Board self-assessment 2025* would be provided with the Q3 Report.
11.5 The Board approved the Q3 Report, subject to the Board's feedback.
11.6 The Board delegated authority to the Chief Executive to approve and sign out any amendments post-Board meeting.
11.7 The Board agreed to send the Q3 Report, subject to incorporation of the Board's amendments, to the Commission's Crown monitoring agency.

David Nalder joined the meeting at 10.01am

Agenda item 12: Risk & Uncertainty Framework: proof of concept

12.1 Commission staff introduced the proof of concept for the new Risk and Uncertainty Framework.
12.2 The Board discussed the application of the Risk and Uncertainty Framework, and opportunities to integrate across the work of the Commission.
12.3 The Board provided feedback on the proposed risk approach and how it might meet the needs of the Board and its sub committees.
12.4 The Board discussed the role that the Technical Evidence and Assurance Committee will play in the new risk and uncertainty framework, and noted staff will engage with the Committee to provide further input as to what that will look like.
12.5 The Board noted that staff will seek approval from the Risk Audit Safety and Health Committee on a documented framework.
12.6 The Board endorsed the proposed risk approach as meeting the needs of the Board and its sub committees, noting that the process will be further refined as it is put into practice.

Jo Hendy and David Nalder left the meeting at 11.10am
The meeting adjourned from 11.10am until 11.15am
Tipene Wilson and Fran Lovell joined the meeting at 11.15am

Agenda item 13: Draft Statement of Intent 2026-2030

13.1 The General Manager, Corporate Accountability and Operations, introduced the Draft Statement of Intent 2026-2030 (SOI) and gave an overview of the feedback received from the Risk Audit Safety and Health Committee.
13.2 The Board noted that the draft SOI has been developed in accordance with the provisions of the Crown Entities Act 2004.
13.3 The Board noted that the draft SOI must be submitted to the Minister of Climate Change for his feedback no later than 1 May 2026.
13.4 The Board provided direction to Commission staff on amendments required ahead of providing the draft SOI to the Minister.
13.5 The Board delegated authority to the Chief Executive to approve the amendments to the draft SOI.
13.6 The Board approved the draft SOI to go to the Minister of Climate Change for his feedback, once the amendments had been incorporated.

Marcus Stickley, and Meriana Johnsen joined the meeting at 11.34am

Sophie Carroll left the meeting at 11.36am
Jo Hendy joined the meeting at 11.36am

Agenda item 14: Te Tiriti o Waitangi Position Statement and Action Plan

14.1 The Manahautū, Māori introduced the draft Te Tiriti o Waitangi (Te Tiriti) Position Statement and Action Plan.
14.2 The Board discussed and provided feedback on the draft Te Tiriti Position Statement and Action Plan.
14.3 The Board requested that the Manahautū, Māori confirm the approach for how the Board will be updated on Te Tiriti Action Plan (refer to action item 504/2026).
14.4 The Board delegated authority to the Chief Executive to approve the amendments to the draft Te Tiriti Position Statement and Action Plan.
14.5 The Board approved and adopted the draft Te Tiriti Position Statement and Action Plan, subject to the Board's feedback being incorporated.

Jo Hendy, Tipene Wilson, Marcus Stickley, Meriana Johnsen, Anne Jonathan and Gemma Lawson left the meeting at 12.10pm
The meeting adjourned from 12.10pm until 12.45pm
Robin Campbell, and Sophie Carroll joined the meeting at 12.45pm

Agenda item 15: Draft Statement of Performance Expectations 2026/2027

15.1 The General Manager, Corporate Accountability and Operations, introduced the Draft Statement of Performance Expectations 2026/2027 (SPE) and gave an overview of the feedback received from the Risk Audit Safety and Health Committee.
15.2 The Board noted the draft SPE has been developed in accordance with the Crown Entities Act 2004 and the relevant standards under Generally Accepted Accounting Practice.
15.3 The Board noted the draft SPE has been developed in alignment with the draft Statement of Intent 2026-2030.
15.4 The Board noted the draft budget projects a $25k surplus for 2026/27 consistent with the *Draft Budget for FY2026/27 and Indicative Outyears* paper presented to the RASH Committee and the Board in February 2026.
15.5 The Board noted the draft SPE must be submitted to the Minister of Climate Change for his feedback no later than 1 May 2026.
15.6 The Board approved the draft SPE to go to the Minister of Climate Change for his feedback.

Gemma Lawson joined the meeting at 12.55pm

Agenda item 16: 2025/26 Annual Report theme and highlights

16.1 The General Manager, Corporate Accountability and Operations, introduced the proposed theme and highlights for the 2025/26 Annual Report.
16.2 The Board noted that the development of the 2025/26 Annual Report is underway, in line with the Commission's obligations under the Crown Entities Act 2004.
16.3 The Board discussed and provided feedback on the theme proposed for the 2025/26 Annual Report.

16.4 The Board agreed on a highlight for each strategic intention.

Jo Hendy, Grant Blackwell and Anne Jonathan joined the meeting at 1.13pm

Agenda item 17: Update on Research Partnerships

17.1 The General Manager, Corporate Accountability and Operations, and the Chief Scientist updated the Board on the development of the Commission's approach to partnerships, noting that a paper on this will be provided to the Board at their July Board meeting.
17.2 The Board noted that there was an opportunity for a partnership, that they needed to consider in advance of the paper expected in July.
17.3 The Board noted that in presenting this opportunity, Commission staff have considered this opportunity using the draft principles and decision criteria as discussed with the Board working group.
17.4 The Board discussed the opportunity relating to Climate Health Aotearoa/Welcome Trust.
17.5 The Board decided not to proceed further with the opportunity relating to Climate Health Aotearoa/Welcome Trust.

Agenda item 18: General Business

18.1 The Board noted that the Letter of Expectations for 2026/27 addressed the approach to the Commission's reserves and that this would be discussed further in the July Board meeting.

Julia Fink left the meeting at 1.54pm

18.3 The Board agreed that the October Board meeting will become a two-day meeting, and the additional time will be used for strategy items.
18.4 The Board agreed to change the name of the Risk, Audit, Safety and Assurance Committee, to the Risk Assurance and People Committee, to be implemented through the planned review of the Committee's terms of reference.
18.5 The Board discussed the upcoming release of advice.
18.3 No other matters of general business were raised.

Lisa Tumahai closed the meeting with a karakia.

The meeting finished at 2.02pm.

These minutes have been accepted as a true and accurate record by the Board of the Climate Change Commission.

Signed: ____________________ Date: 9/6/2026
Chair